



Australian Government

Department of Industry, Science,
Energy and Resources

Department of Infrastructure, Transport,
Regional Development and Communications

Sample application form

Building Resilient Regional Leaders Initiative (Pilot)

Version September 2021

This document shows the questions included in the online application form for this [program/grant opportunity]. It will help you prepare your responses and the mandatory attachments you need before you apply online.

Instructions

The online form captures the information required by the department to assess and manage your application for services and funding.

The first page of the application page contains the following instructions.

Completing your application

The application consists of separate pages as shown in the navigation menu on the left hand side of the portal page. You can navigate between pages using the menu or the buttons at the bottom of each page.

You must use the Save and Continue button to validate the information on each page. If you use the menu to navigate between pages, you will be prompted on the final page to go back and validate all of the information you have entered. A green tick indicates a validated page.

A red asterisk * indicates a mandatory question. A warning message may appear if you have not completed all of the mandatory questions or if there is an issue with information you have entered.

You can save your changes at any time by using the Save button. To prevent you losing your work you should save often. The portal will time out after 30 minutes if you do not save. Typing or moving your mouse does not reset the time out.

Participants

You may invite others to assist in completing your application via the application summary page. To do this:

- Select the Participants button
- Enter the details

An email will be sent to the participant inviting them to assist with your application.

Submitting your application

You must complete every page of the application before you can submit.

You must also read and agree to the declaration which advises you of your responsibilities.

Check all your answers before you submit your application. After you submit, it will no longer be editable.

Internet browsers supported by the portal

We recommend that you use the following browsers for optimum functionality:

- On Windows: The latest versions of Mozilla Firefox and Google Chrome
- On Mac: The latest versions of Safari and Google Chrome

Getting help

If you require further assistance completing this form, [contact us](#) by email or web chat or on 13 28 46.

A. Program selection

Before you start your application, we need to first identify what type of entity is applying.

Some programs we offer allow entities without an ABN to apply. The form is designed to accommodate these entities. However for this grant opportunity, an ABN is mandatory, If you do not have an ABN this grant opportunity will not appear in the program selection at the bottom of the first page and you will not be able to continue.

If you are a trustee applying on behalf of a trust we will need details of both the trust and trustee.

Before you start you should have the following details ready if they are applicable to you.

- Australian Business Number (ABN)
or
- Australian Company Number (ACN)
- Indigenous Corporation Number
- Australian Registered Body Number
- Australian Registered Scheme Number
- Incorporated Association Registration
- Co-operative Registration Number
- Charity status
- Not for profit status

Where applicable, international organisations will need to provide

- country of registration
- registration number

A.1. Program selection

You must select from a drop-down menu the program that you are applying for. If you have been provided with an Invitation code, you will be able to enter it here which will select the program for you.

- Field 1 select - Building Resilient Regional Leaders Initiative (Pilot)

When you have selected the program, the following text will appear.

This grant opportunity will run over two years from 2021-22 to 2022-23.

The grant opportunity was announced as part of the 2020-21 Budget. Up to \$5 million is available for this grant opportunity.

The objectives of the program are

- deliver place based leadership training to support current and emerging regional leaders to develop leadership and resilience skills
- facilitate the development of networks between current and emerging regional leaders, mentors and other experts where appropriate to help maximise the impacts of the training over the long-term
- provide participants with opportunities and techniques to develop deeper connections within their regions

The maximum grant amount is \$5 million and the minimum is \$250,000

You should read the [grant opportunity guidelines](#) and [sample grant agreements](#) before filling out this application. We recommend you keep the guidelines open as you are completing your application so you can refer to them when providing your responses.

You may submit your application at any time up until 5.00pm AEDT on 5 November 2021. Please take account of time zone differences when submitting your application.

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B. Eligibility

We will ask you the following questions to establish your eligibility for the Building Resilient Regional Leaders Initiative (Pilot) grant opportunity.

Questions marked with an asterisk are mandatory.

- Select which type of entity your organisation is. *
- an entity incorporated in Australia
- a company limited by guarantee
- an incorporated trustee on behalf of a trust
- an incorporated association
- an incorporated not for profit organisation
- a publicly funded research organisation (PFRO) as defined in section 14 of the grant opportunity guidelines
- an Indigenous Corporation (under the Corporation (Aboriginal and Torres Strait Islander) Act 2006 (Cth)).

You must answer yes to proceed to next section.

- Will your project develop tailored, place based leadership training that is co-designed with participants to support current and emerging leaders in developing their knowledge and resilience skills to best support their unique region? *

You must answer yes to proceed to next section.

- Will your project deliver leadership training to current and emerging leaders in groups of approximately 25 participants per cohort in up to 10 regional locations (refer to section 2.1 of the guidelines) including participants who are:
 - volunteers and employees of local government, community organisations and businesses
 - are drawn from diverse groups, including women, young people, people from culturally and linguistically diverse backgrounds, and Indigenous Australians
 - involved in their local community's recovery from COVID-19, natural disaster or other crisis through volunteering or their employment or business activities
 - motivated to build on skills for future challenges, be interested in widening their networks, and willing and able to commit the time and effort to the course requirements
 - aged 18 years or over

You must answer yes to proceed to next section.

- Will your project include the participation of local experts (e.g. academics or psychologists) to facilitate a regional development approach to masterclasses and to facilitate leadership aptitude awareness sessions*

You must answer yes to proceed to next section.

- Will your project develop strong and enduring local and regional networks and connections between course participants within each region (past and present), mentors, and community organisations and businesses by:
 - hosting networking events
 - running a mentoring program between participants and prominent local leaders

- encouraging the participation of local community and business groups to facilitate workshops
- establishing an alumni network and delivering projects that rely on and deepen regional networks as part of the learning activity

You must answer yes to proceed to next section.

- Will your project have at least \$250,000 in eligible expenditure?.

You must answer yes to proceed to next section.

Sample

C. Applicant address

C.1. Applicant street address

You must provide your street address

When you start typing the address in the field you can select the correct one from the drop down list that appears. If it is not there you can enter manually.

C.2. Applicant postal address

You must provide your postal address

When you start typing the address in the field you can select the correct one from the drop down list that appears. If it is not there you can enter manually.

Sample

D. Applicant financials

D.1. Latest Financial Year Figures

- Has the applicant existed for a complete financial year?
- If no, enter the number of months completed in the financial year to date.

D.2. Recent trading performance

You must provide the following financial information about the applicant organisation.

We collect the following data from all applicants across all grant programs. We use this data to better understand your organisation and to help us develop better policies and programs.

All amounts must show a whole dollar value e.g. \$1 million should be presented as \$1,000,000. The turnover value must be that of the entity that is making the grant application (the 'applicant'), regardless of whether the entity belongs to a consolidated group for tax purposes.

These fields are mandatory and entering \$0 is acceptable if applicable for your organisation.

- Sales Revenue (Turnover)

Total revenue from the sale of goods and services, as reported in your organisation's Business Activity Statements (BAS).

- Export revenue

Total revenue from export sales, as reported in your organisation's BAS.

- R&D expenditure

Expenditure on research and development, i.e. creative work undertaken on a systematic basis in order to increase the stock of knowledge, including knowledge of man, culture and society, and the use of this stock of knowledge to devise new applications.

- Taxable income

Taxable income or loss as per the applicant's Business Income Company Tax Return form.

- Number of employees (headcount)

Number of individuals who are entitled to paid leave (sick and holiday), or generate income from managing the business. This should include working proprietors and salaried directors.

- Number of independent contractors (headcount)

Number of individuals engaged by the business under a commercial contract (rather than an employment contract) to provide employee-like services on site.

E. Project information

On this page you must provide the detailed information about your proposed project.

If your application is successful, we will publish some grant details on [GrantConnect](#) and other government publications. Published details include:

- *name of the grant recipient*
- *a project title*
- *a brief project description and its intended outcome*
- *amount of grant funding awarded.*

E.1. Project title and description

Provide a project title.

Your response is limited to 75 characters including spaces and does not support formatting.

Provide a brief project description.

Your response is limited to 750 characters including spaces and does not support formatting.

Ensure your project description focuses on your project's key activities and outcomes. Outline what it is you are going to do and how it will benefit your organisation.

E.2. Project regional location

Provide the regional location/s where you are planning to undertake your project.

E.3. Detailed project description and key activities

This information will be included in your grant agreement if your application is successful.

Provide a detailed description of your project including the project scope and key activities.

Your response is limited to 5000 characters including spaces and does not support formatting.

You must also provide a project plan which you should attach later in your application. Refer to the grant opportunity guidelines for the requirements of the project plan.

E.4. Project outcomes

This information will be included in your grant agreement if your application is successful.

Provide a summary of the expected project outcomes.

Your response is limited to 5000 characters including spaces and does not support formatting.

E.5. Project duration

Your project must be completed by 31 May 2023

- Estimated project start date
- Estimated project end date
- Estimated project length (in months)

The project length will be calculated by the start and end dates you enter. Your project can be no longer than 22 months.

E.6. Project milestones

You must breakdown your project into milestones. You should include the key activities occurring at each milestone. The start date of milestone 1 is the expected project start date. The end date of your last milestone activity will be the project end date. You will be required to complete the following fields. You can add 10 milestones.

- Milestone title

Your response is limited to 100 characters including spaces and does not support formatting.

- Description

Your response is limited to 750 characters including spaces and does not support formatting.

- Estimated start date
- Estimated end date

E.7. Project location

You must provide the address where your project will be undertaken and the estimated percentage of project value expected to be undertaken at that site. If you have multiple sites you must add the address of each site.

A project site must be a street address. Do not provide a postal address, institution or building name.

- Project site address
- Estimated percentage of project value expected to be undertaken at site

Sample

F. Project budget

F.1. Project budget summary

You must provide a summary of your eligible project costs over the life of the project in a table as shown below.

If you are registered for GST, enter the GST exclusive amount. If you are not registered for GST, enter the GST inclusive amount. We only provide grant funding based on eligible expenditure. Refer to the guidelines for guidance on eligible expenditure.

The minimum project expenditure for this grant opportunity is \$250,000.

You will also be required to attach a detailed project budget later in the application form.

Type of expenditure	Head of expenditure	Financial Year	Cost
Project expenditure			\$
	Labour		\$
		2021/22	\$
		2022/23	\$
	Labour on costs		\$
		2021/22	\$
		2022/23	\$
	Contract		\$
		2021/22	\$
		2022/23	\$
	Travel		\$
		2021/22	\$
		2022/23	\$
	Marketing and materials		\$
		2021/22	\$
		2022/23	\$
	Audit costs		\$
		2021/22	\$
		2022/23	\$
	Other expenditure		\$
		2021/22	\$

Type of expenditure	Head of expenditure	Financial Year	Cost
		2022/23	\$
Total			

Grant funding requested

You will be asked to enter the amount of grant funding you are requesting. Validations will limit your request to be within the grant opportunity guidelines.

F.2. Source of funding

In this section you must provide details of how you will fund the project, other than the grant funding sought.

The total of all sources of funding plus your grant, should be equal to your total project expenditure in the section above.

Your own contribution to the project is also considered a 'source of funding' and must be provided.

You will need to provide the following information for all other sources of funding

- Name of contributor
- Type of contributor

Contributors are divided into the following types

- *Your contribution*
- *Other non-Commonwealth government grants*
- *Other non-government contribution*
- Value of contribution
- Date due of contribution
- Description

You may need to provide details around whether your contribution is sourced from bank loans, equity or cash flow etc.

Where you are receiving other government funding you will need to provide details.

G. Assessment criteria

We will assess your application based on the weighting given to each criterion and against the indicators listed beneath each criterion. We will only consider funding applications that score at least 50 per cent against each criterion as these represent best value for money.

The amount of detail and supporting evidence you provide should be commensurate with the project size, complexity and grant amount requested. You should define, quantify and provide evidence to support your answers.

To support your responses you must include mandatory attachments later in the application.

G.1. Assessment criterion 1 (50 points)

Your response is limited to 5000 characters including spaces and does not support formatting.

Project alignment with policy intent (program objectives/ outcomes)

You should demonstrate your organisation's expertise in leadership development and how it will contribute to regional community resilience by identifying:

- a. how your project will improve the capacity and capability of participants to support their regions through current and future crises or challenges
- b. how your project will deliver leadership training tailored to meet local needs to support current and emerging regional leaders to incorporate learning through doing and further develop their leadership and resilience skills
- c. how your project will facilitate the development of professional networks between current and emerging regional leaders, local mentors and other experts as appropriate, to help maximise the impacts of the training over the long-term
- d. why you chose your nominated region/s and identify:
 - how the nominated region has been significantly impacted by COVID-19 or natural disasters in the past two years
 - if the local community has the capability and capacity to engage with and leverage this program, including existing networks
 - if there are existing programs running in this region that would be duplicated by the Building Resilient Regional Leaders program
 - what future needs of the community will be addressed by participation in this program.

G.2. Assessment criterion 2 (30 points)

Your response is limited to 5000 characters including spaces and does not support formatting.

Capability, capacity and resources to deliver your project

You should demonstrate your organisation's ability to lead and coordinate the delivery of this program by describing:

- a. your track record in managing similar projects including training and access to personnel and external experts with the right skills and experience
- b. how you will market the program to identify and enrol a participant cohort that:

- has an appropriate number of participants enrolled in the training
 - including volunteers and employees of local government, community organisations and businesses
 - is drawn from diverse groups of local leaders, including women, young people, people from culturally and linguistically diverse backgrounds, and Indigenous Australians
 - has played a role in their local community's recovery from COVID-19, natural disaster or other crisis, for example through volunteering or their employment or business activities, and are interested in building on their leadership skills for future challenges
- c. how the training will be delivered, including:
- the co-design phase with participants and/or existing local leaders who are engaged and support the program to ensure training will meet local needs (current and future)
 - the length and format of the training
 - the minimum number of people you will train for the amount of funding requested
 - your online capability and reach for participants with consideration for the impact of external events such as COVID-19 or natural disasters such as bushfires on face-to-face training
- d. your plan to manage the project, addressing scope, implementation, timeframes, budget and risk and the role of each project partner and how collaboration will be managed to deliver project outcomes.

You must submit a project plan [including a project budget](#) to support your delivery approach.

G.3. Assessment criterion 3 (20points)

Your response is limited to 5000 characters including spaces and does not support formatting.

Evaluating the benefits of your project

You should demonstrate your organisation's ability to provide high quality monitoring and evaluation deliverables throughout the project by identifying:

- a. your track record in monitoring and evaluating your activities
- b. how your monitoring and evaluation activities have led to improvements in your activities

You [will be required to provide](#) a monitoring and evaluation strategy as part of your project milestone reporting considering participant feedback, lessons learnt, and levels of success and effectiveness. For further information, refer to section 12.2 [of the guidelines](#).

H. Project partners

You must provide details about your project partners.

For details about project partner contributions refer to the grant opportunity guidelines.

You must provide

- Australian Business Number (ABN)
- Other registration number where applicable
- Business address
- Postal address
- Contact details
- Project partner letter of support attached

I. Application finalisation

You must answer the following questions and add any supporting documentation required.

I.1. Conflict of interest

Do you have any perceived or existing conflicts of interest to declare?

Refer to the grant opportunity guidelines for further information on your conflict of interest responsibilities.

If yes, describe the perceived or existing conflicts of interest.

Your response is limited to 750 characters including spaces and does not support formatting.

If yes, describe how you anticipate managing this conflict.

Your response is limited to 750 characters including spaces and does not support formatting.

I.2. Program feedback

How did you hear about the grant opportunity?

You may select from a drop-down menu.

I.3. Supporting documentation

You must attach the following supporting documentation.

- project plan including project budget

A project plan to support your delivery approach as set out in Assessment Criterion 2.

- formal documentation confirming the cash contribution from another source (e.g. state government) (where applicable)

Where you receive a cash contribution from another source (e.g. state government), you must provide formal documentation confirming the cash contribution

- trust deed (where applicable)

Where you have indicated your entity type is a trustee applying on behalf of a trust, you must attach trust documents showing the relationship of the incorporated trustee to the trust.

You should only attach requested documents. We will not consider information in attachments that we do not request.

If successful, you will be required to deliver the following milestones during the first three months of your project:

- *an updated project plan outlining details of the proposed training and demonstrating how the training will be delivered to meet program objectives and outcomes*
- *a monitoring and evaluation strategy*
- *probity and risk management plans*
- *a communications strategy.*

I.4. Your ANZSIC code

Provide from a drop-down menu:

- your organisation's main revenue earning division under the Australian and New Zealand Standard Industrial Classification ([ANZSIC](#)).
- your organisation's main revenue earning class under the Australian and New Zealand Standard Industrial Classification ([ANZSIC](#)).

I.5. Indigenous organisation

Is your organisation Indigenous owned?

An organisation is considered Indigenous owned where at least 51% of the organisation's members or proprietors are Indigenous.

Is your organisation Indigenous controlled?

An organisation is considered Indigenous controlled where at least 51% of the organisation's board or management committee is Indigenous.

J. Primary contact page

You must provide the details of a primary contact for your application. The details include

- Given name
- Family name
- Position title
- Email address
- Phone number
- Mobile number
- Primary address

K. Application declaration

In order to submit your application you will be required to agree to the following declaration.

K.1. Privacy and confidentiality provisions

I acknowledge that this is an Australian Government program and that the Department of Industry, Science, Energy and Resources (the department) will use the information I provide in accordance with the following:

- [Australian Government Public Data Policy Statement](#)
- [Commonwealth Grants Rules and Guidelines](#)
- grant opportunity guidelines
- applicable Australian laws

Accordingly, I understand that the department may share my personal information provided in this application within this department and other government agencies:

- a. for purposes directly related to administering the program, including governance, research and the distribution of funds to successful applicants
- b. to facilitate research, assessment, monitoring and analysis of other programs and activities unless otherwise prohibited by law.

I understand that where I am successful in obtaining a grant, the financial information that I provide for the purposes of payment will be accessible to departmental staff to enable payments to be made through the department's accounts payable software system.

I understand that information that is deemed 'confidential' in accordance with the grant opportunity guidelines may also be shared for a relevant Commonwealth purpose.

The department will publish information on individual grants in the public domain, including on the department's website, unless otherwise prohibited by law.

K.2. Applicant declaration

I declare that I have read and understood the [program/grant opportunity] guidelines, including the privacy, confidentiality and disclosure provisions.

I declare that the proposed project outlined in this application and any associated expenditure has been endorsed by the applicant's board/ management committee or person with authority to commit the applicant to this project.

I declare that the applicant will comply with, and require that its subcontractors and independent contractors comply with, all applicable laws.

I declare that the information contained in this application together with any statement provided is, to the best of my knowledge, accurate, complete and not misleading and that I understand that giving of false or misleading information is a serious offence under the *Criminal Code Act 1995* (Cth).

I acknowledge that I may be requested to provide further clarification or documentation to verify the information supplied in this form and that the department may, during the application process, consult with other government agencies, including state and territory government agencies, about the applicant's claims and may also engage external technical or financial advisors to advise on information provided in the application.

I agree to participate in the periodic evaluation of the services undertaken by the department.

I approve the information in this application being communicated to the department in electronic form.

I acknowledge that if the department is satisfied that any statement made in an application is incorrect, incomplete, false or misleading the department may, at its absolute discretion, take appropriate action. I note such action may include excluding an application from further consideration; withdrawing an offer of funding; using the information contained in the application for a fraud investigation that would be consistent with the Australian Government's Investigations Standards and Commonwealth Fraud Control Framework and/or for a grant under management, terminating a grant agreement between the Commonwealth and the grantee including recovering funds already paid.

I declare that I am authorised to submit this form on behalf of the applicant and acknowledge that this is the equivalent of signing this application.

Sample